

TITLE: Adoption of 2021 Operating & Capital Budgets	DATE OF MEETING: March 29, 2021
	REPORT DATE: March 25, 2021
CLEARANCES:	ATTACHMENTS: 1) March 15, 2021 Report to Council and Budget Submission Package
Written by: Ashley Stradeski – Director of Finance	Ashley Stradeski
Reviewed by: City Clerk	Jessica Matsalla
Approved by: City Manager	Lonnie Kaal

BACKGROUND

The 2021 Operating & Capital Budgets were presented to Council at the March 15, 2020 Council meeting. As directed by Council, Administration proposed a 0% increase in taxation revenue for the 2021 year. At that Council meeting, Council tabled the adoption of the 2021 Operating & Capital Budgets to the March 29, 2021 Council meeting and directed Administration to post the 2021 Operating & Capital Budget report in its entirety on the City's website for public review.

The detailed report (Attachment 1) includes the report in its entirety, and the Capital and Operating plans for 2021 and sources of funding for the budgets.

DISCUSSION

Budget Posted to City of Yorkton Website

On the morning of March 16, 2021, the entire report was posted to the City's website, as well as advertised on our social media platforms. Further to this, it was announced via a press release allowing various news media to pick it up.

Public Feedback

As of the date of this report, there were no written points of feedback received regarding the budget. There have also been no phone calls to the Finance office, no emails, or no other submissions from the general public at large.

OPTIONS

1. That Council adopt the 2021 Operating & Capital Budget as presented.
2. That Council deny the adoption of the 2021 Operating & Capital Budget as presented for reasons provided by Council.
3. That Council provides other direction to Administration.

RECOMMENDATION

That Council adopt the 2021 Operating & Capital Budget as presented.

TITLE: 2021 Operating / Capital Budgets	DATE OF MEETING: March 15, 2021
	REPORT DATE: March 11, 2021
CLEARANCES:	ATTACHMENTS: 1) 2021 Budget Submission; 2) 2021 Operating Budget; 3) 2021 Capital Budget; 4) Tax Revenue and Departmental Expense Pie Chart
Written by: Ashley Stradeski – Director of Finance	Ashley Stradeski
Reviewed by: City Clerk	Jessica Matsalla
Approved by: City Manager	Lonnie Kaal

BACKGROUND

Budget preparations were begun by the individual departments in September and October of last year. These were compiled, analyzed and adjusted through our cooperative process over October and November, and initially brought before Council at the Committee of the Whole meetings on November 30, December 2 and December 7, 2020, to present, discuss, and to seek direction from Council.

During these meetings, some options on more time sensitive decisions related to service levels were presented and decided upon, as well as targets for budget and tax increases were set. Council gave direction to present a budget with no change in taxation levels from prior year (2020), and we set out with this goal in mind.

On January 18, 2021 we brought forth a draft budget to the Committee of the Whole meeting that achieved a zero percent increase in taxation, with some changes in resources. This was discussed, and the need for further changes arose. These changes were brought to an in camera session at the last Council meeting on February 22, with direction from that to bring the adjusted budget to the next open Council meeting.

DISCUSSION/ANALYSIS/IMPACT

Operating Budget – 2021

Attachments 1 & 2 include the full budget summary, and the departmental operating budgets.

The operating budget as presented does not require an increase in taxation in order to balance. There are operating increases and decreases in various departments, however there was a significant budgetary gap expected with relation to closed or reduced service facilities due to the COVID-19 pandemic.

Much of the gap from COVID-19 stems from reduced or eliminated revenues at our recreation facilities. While cost cutting has been undertaken to offset this as much as it can, certain fixed costs cannot be completely eliminated even if a facility is not open to the public. This is especially exacerbated when the facility is open at a reduced capacity – often many costs are at 100% where the revenues have decreased by 75% or more. An example of this is facilities such as the Gallagher Centre – utilities, insurance and other building costs don't go away even though there are fewer customers. Other areas that are hard hit are areas open to the public – increased cleaning and sanitation costs add significant costs.

Fortunately for us, relief was available from the Federal and Provincial Governments in the form of the COVID Safe Restart program which provided us with funding of \$975,000 to use to offset lost revenue and increased costs related to COVID-19.

The budget as presented includes utilization of just under \$350,000 of this funding to offset these decreased revenues and increased costs. Our goal was to rely as little as possible on this funding, leaving the remaining amount to cover any other unforeseen deficits from COVID-19. Leaving just shy of 2/3 of this money available at this time allows us some flexibility to apply it to any unusual losses we may occur, or if revenue projections or cost increases from COVID-19 are worse than anticipated.

In order to achieve a zero percent increase in taxation, other changes had to be made as well. Inflation affects our spending as it does any individual or organization, and thus many of our costs increase annually. This can include utilities, wage contracts, cost of supplies and all other inputs to perform the services the City provides.

To offset these cost increases, reductions in spending had to be considered. Our goal was to find cost reductions that had the least impact to service levels to the general public. Some full-time positions as well as numerous part-time positions were temporary furloughed with relation to services at our recreation facilities. Further, other staffing changes were made in areas where efficiencies could be realized and in those divisions/functions that would have the least impact on the provision of services.

With regards to our Water Utility, this budget includes the previously approved 1% increase to water rates as well as the \$3 / month increase to the water base charge. This will offset increasing costs with replacing water lines, sewer lines, and meters.

Capital Budget – 2021

Attachment 3 to this report includes the 2021 Capital Budget. The first page is projects previously approved by Council as part of the two year Capital Budget last year. While this does not represent a two-year capital budget, we are recommending that a 2022 Capital Budget be passed in the near future in order to begin planning on larger projects, which typically require a lead time of half a year or more for engineering and design.

There are some added projects for 2021 which were not on the original 2021 capital budget, and these are funded from reserves and do not require an increase in taxation to achieve. The new projects include some projects approved throughout the year by Council, such as the Grandstand and the Brick Mill, as well as upgrades to some of our water wells and Landfill.

The Capital Budget is prepared using \$4,390,000 of funding from tax revenue, the same as in prior years and thus does not have an increase in capital spending and does not require an increase in existing taxation to fund.

Note that this is a pause on our planned 1% increase annually in taxes to fund capital projects; we recognize that Council is sensitive to this with regards to the current climate and uncertainty with COVID-19, and have thus prepared a budget with no increases.

We recommend that further increases to capital budget be considered in future years, as the City has a large amount of aging infrastructure and our annual capital spending is nowhere near enough to have reasonable replacement cycles (we refer to this spending gap as the “infrastructure deficit”.) For example, our road replacement cycle at current spend is close to 100 years, and much of our water and sewer network is well over 100 years as a replacement cycle at current capital spending amounts. Every year we have an infrastructure deficit, we fall farther behind and the burden to “catch up” is going to be that much more.

FINANCIAL IMPLICATIONS

This budget, as presented, represents a zero percent increase in taxation for the City while maintaining a balanced budget, which is required of us as a municipality. There is a small projected surplus of \$3,100.

We have managed to find efficiencies to keep our operating tax increase at zero percent. Including the past four years as well as this proposed budget, our five year average operating tax increase is 1.2% which is below inflation, meaning efficiencies and savings are being found on an annual basis to offset inflationary increases.

This budget will result in no overall increase in taxation for the City – while this means the City won’t be raising its rates to collect more tax, it does **not** mean that individual property owners won’t see changes to their taxes. It is a revaluation year for property assessments, and with this it is likely that there will be some fluctuation in the value of nearly every property within the City.

While we still collect the same amount of taxation dollars, the value of the properties determine how much each individual property will be taxed to achieve this total. Some will go up in value, some will go down, and where any property sits within relation to the value of other properties can affect how much is paid.

As typically happens during a revaluation, there will likely be a third of properties that see some form of decrease in what they pay, a third that won't see much change at all, and a third that see an increase – all dependent on values. How tax collection will be distributed, which we refer to as Tax Policy, will be discussed at a future meeting with Council.

COMMUNICATION PLAN

As has been our practice, the package included with this report will be made public on our website subject to Council's approval tonight. This will allow a period until the next Council meeting for feedback to be collected on our website or by direct communication with us at the City.

OPTIONS

1. That Council direct Administration to publish the 2021 Operating and Capital Budget report in its entirety on the City's website for public review, and further that Administration bring a subsequent budget report to the March 29, 2021 Council Meeting for adoption.
2. Other direction as Council deems appropriate.

RECOMMENDATION

That Council direct Administration to publish the 2021 Operating and Capital Budget report in its entirety on the City's website for public review, and further that Administration bring a subsequent budget report to the March 29, 2021 Council Meeting for adoption.

**CITY OF YORKTON
BUDGET SUBMISSION ORIGINAL
FOR THE YEAR ENDED DECEMBER 31, 2021**

Attachment 1

	Actual 2019	Budget 2020	Budget 2021	\$ Change	% Change
Revenue					
Taxes including GIL	24,182,836	25,007,000	25,007,000	0	0.00%
Tax Growth			271,017	271,017	1.08%
Increase to Taxes				0	0.00%
Increase for Capital				0	0.00%
Total Taxes	<u>24,182,836</u>	<u>25,007,000</u>	<u>25,278,017</u>		
BID Levy	(110,019)	(114,000)	(113,000)	1,000	-0.88%
Interest and Tax Incentives	984,433	352,000	335,075	(16,925)	-4.81%
Surcharges	3,019,405	2,950,000	3,130,000	180,000	6.10%
Municipal Operating Grant	2,978,483	3,283,000	3,241,590	(41,410)	-1.26%
Total Revenue	<u>31,055,139</u>	<u>31,478,000</u>	<u>31,871,682</u>		
Net Departmental Expenses					
General					
YBID Grant	100,000	100,000	100,000	0	0.00%
Legislative/Council	643,354	664,975	687,662	22,687	3.41%
Admin	2,980,014	3,078,398	3,052,289	(26,109)	-0.85%
Bylaw Control	257,621	251,281	216,082	(35,199)	-14.01%
Total General	<u>3,980,988</u>	<u>4,094,654</u>	<u>4,056,032</u>		
Protective Services					
Fire	2,692,598	2,580,970	2,711,172	130,202	5.04%
RCMP	4,247,612	4,404,729	4,556,235	151,506	3.44%
Total Protective Services	<u>6,940,210</u>	<u>6,985,699</u>	<u>7,267,407</u>		
Community Development Parks & Recreation					
Cemetery	70,800	52,580	54,636	2,056	3.91%
Deer Park	299,665	255,500	259,695	4,195	1.64%
Library	584,116	579,075	584,075	5,000	0.86%
Leisure Services - Admin & Programs	457,213	472,627	474,234	1,607	0.34%
Leisure Services - Facilities	385,485	433,150	442,372	9,222	2.13%
Leisure Services - Outdoor & Parks	1,457,893	1,574,984	1,595,653	20,669	1.31%
Transit	360,013	329,000	344,000	15,000	4.56%
Total Community Development Parks & Recreation	<u>3,615,185</u>	<u>3,696,916</u>	<u>3,754,664</u>		
Gallagher Centre					
Gallagher Centre	1,609,576	1,225,700	1,154,762	(70,938)	-5.79%
Waterpark	813,238	725,420	725,720	300	0.04%
Total Gallagher Centre	<u>2,422,813</u>	<u>1,951,120</u>	<u>1,880,482</u>		
Engineering & Asset Management					
Engineering & Asset Management	720,534	736,016	762,192	26,176	3.56%
Facilities	255,370	204,709	199,229	(5,480)	-2.68%
Fleet	0	0	0	0	0.00%
Traffic Control, Street Lighting & Special Events	700,595	625,931	636,335	10,404	1.66%
Total Engineering & Asset Management	<u>1,676,498</u>	<u>1,566,656</u>	<u>1,597,756</u>		
Planning, Building & Development					
Planning & Building Services	258,188	301,330	322,291	20,961	6.96%
Economic Development	321,060	362,931	361,660	(1,271)	-0.35%
Airport	91,891	131,731	162,131	30,400	23.08%
Total Planning, Building & Development	<u>671,138</u>	<u>795,992</u>	<u>846,082</u>		
Public Works	<u>4,017,807</u>	<u>4,298,550</u>	<u>4,379,272</u>	80,722	1.88%
Environmental Services					
Landfill/Garbage	0	0	0	0	0.00%
Residential Garbage	0	0	0	(0)	0.00%
Water & Sewer	0	0	0	0	0.00%
Total Environmental Services	<u>0</u>	<u>0</u>	<u>1</u>		
Total Net Departmental Expenses	<u>23,324,640</u>	<u>23,389,587</u>	<u>23,781,696</u>	1.65%	
Capital, Debt & Reserve Expenditures					
Capital					
Capital Expenditures	4,085,002	4,390,000	4,390,000	0	0.00%
New Deals Gas Tax Grant	(1,478,667)	(980,879)	(980,879)	0	0.00%
Total Capital	<u>2,606,335</u>	<u>3,409,121</u>	<u>3,409,121</u>		
Debt					
GC / Recreation Levy	1,148,904	1,151,254	1,151,254	0	0.00%
Dracup	695,664	696,198	696,198	0	0.00%
Fire Hall	639,213	648,789	648,789	0	0.00%
City Operations Center	1,257,523	1,476,523	1,476,523		
Total Debt	<u>3,741,304</u>	<u>3,972,764</u>	<u>3,972,764</u>		
Reserve Allocation	<u>705,000</u>	<u>705,000</u>	<u>705,000</u>	0	0.00%
Total Capital, Debt & Reserve Expenditures	<u>7,052,639</u>	<u>8,086,885</u>	<u>8,086,885</u>		
NET OPERATING & CAPITAL BUDGET	<u>677,860</u>	<u>1,528</u>	<u>3,100</u>		

**City of Yorkton
2020 Operating Budget
For the Year Ending December 31, 2021**

Attachment 2

	Actual 2019	Budget 2020	Budget 2021	\$ Change	% Change
Revenues					
General Revenue	31,055,139	31,478,000	31,871,682	393,682	1.25%
Administrative	195,861	138,000	211,650	73,650	53.37%
Fire	402,545	395,500	415,500	20,000	5.06%
RCMP	606,559	601,190	611,197	10,007	1.66%
Cemetary	135,824	134,000	155,000	21,000	15.67%
Deer Park	554,975	549,700	576,700	27,000	4.91%
Library	26,589	27,000	27,000	0	0.00%
CDPR	747,936	790,594	780,194	(10,400)	-1.32%
Gallagher Centre	1,721,233	1,998,500	1,269,060	(729,440)	-36.50%
Engineering & Asset Management	2,456,782	1,923,730	1,990,278	66,548	3.46%
Planning, Building & Development	288,820	337,869	317,469	(20,400)	-6.04%
Public Works	239,263	198,000	211,000	13,000	6.57%
Landfill	2,275,997	1,930,000	2,068,250	138,250	7.16%
Recycling	709,728	728,629	728,629	0	0.00%
Residential Garbage	911,426	1,020,000	1,034,114	14,114	1.38%
Water & Sewer	8,971,496	8,835,250	9,524,000	688,750	7.80%
	<u>51,300,173</u>	<u>51,085,962</u>	<u>51,791,723</u>	<u>705,761</u>	<u>1.38%</u>
Expenses					
Council	743,354	764,975	787,662	22,687	2.97%
Administration	3,433,495	3,467,679	3,480,021	12,342	0.36%
Fire	3,095,142	2,976,470	3,126,672	150,202	5.05%
RCMP	4,854,171	5,005,919	5,167,432	161,513	3.23%
Cemetary	176,263	186,580	199,636	13,056	7.00%
Deer Park	854,639	805,200	836,395	31,195	3.87%
Library	610,705	606,075	611,075	5,000	0.82%
CDPR	3,390,990	3,585,355	3,620,452	35,097	0.98%
Gallagher Centre	4,111,546	3,914,620	3,114,542	(800,078)	-20.44%
Engineering	3,225,779	3,010,443	3,112,095	101,652	3.38%
Planning, Building & Development	874,959	1,208,861	1,118,551	(90,310)	-7.47%
Public Works	4,447,870	4,496,550	4,590,272	93,722	2.08%
Landfill	1,115,472	1,343,860	1,431,487	87,627	6.52%
Recycling	564,184	520,000	535,000	15,000	2.88%
Residential Garbage	942,328	1,005,588	943,486	(62,102)	-6.18%
Water & Sewer	5,772,965	6,268,538	6,503,487	234,949	3.75%
	<u>38,213,864</u>	<u>39,166,713</u>	<u>39,178,265</u>	<u>11,552</u>	<u>0.03%</u>
Net Revenue over Expenses	13,086,309	11,919,249	12,613,457	694,209	
Long Term Loan Payments	(3,741,304)	(3,972,764)	(3,972,764)	(0)	0.00%
Capital Expenditures	(4,085,002)	(4,390,000)	(4,390,000)	0	0.00%
Capital Grant Revenue	1,478,667	980,879	980,879	0	0.00%
Transfer from other funds	(30,361)	0	0	0	0.00%
Transfer from (to) Reserves	(6,030,449)	(4,535,836)	(5,228,472)	(692,636)	15.27%
Net Operating & Capital Surplus (Deficit)	<u>677,860</u>	<u>1,528</u>	<u>3,100</u>	<u>1,573</u>	

**City of Yorkton
City Revenues
For the Year Ending December 31, 2021**

	Actual 2019	Budget 2020	Budget 2021	\$ Change	% Change
Revenue					
Taxes including Grants In Lieu	24,049,681	24,922,000	25,144,017	222,017	0.89%
Tax Losses	(36,440)	(100,000)	(100,000)	0	
Interest Income and Tax Penalties	808,522	273,000	456,075	183,075	67.06%
Crown Surcharges	3,254,893	3,100,000	3,130,000	30,000	0.97%
Municipal Operating Grant	2,978,483	3,283,000	3,241,590	(41,410)	-1.26%
	<u>31,055,139</u>	<u>31,478,000</u>	<u>31,871,682</u>	<u>393,682</u>	<u>1.25%</u>

**City of Yorkton
Legislative Expenditures
For the Year Ending December 31, 2021**

	Actual 2019	Budget 2020	Budget 2021	\$ Change	% Change
Expenses					
Council remuneration	266,814	261,025	261,248	223	0.09%
City promotional	12,985	15,500	16,000	500	3.23%
Office expense	68,499	70,030	73,999	3,969	5.67%
Election expense	0	15,000	4,200	(10,800)	-72.00%
Receptions & recognitions	6,000	7,000	7,000	0	0.00%
Grants and donations	128,589	124,420	153,215	28,795	23.14%
Facility rebates	160,468	172,000	172,000	0	0.00%
	<u>643,354</u>	<u>664,975</u>	<u>687,662</u>	<u>22,687</u>	<u>3.41%</u>

City of Yorkton
Corporate Services Net Departmental Expenditures
For the Year Ending December 31, 2021

	Actual 2019	Budget 2020	Budget 2021	\$ Change	% Change
Revenues					
Leased Land	18,166	32,000	32,000	0	0.00%
Office Services	72,972	7,500	32,650	25,150	335.33%
Bylaw Services	79,011	75,000	123,000	48,000	64.00%
Parking Fees	25,711	23,500	24,000	500	2.13%
	<u>195,861</u>	<u>138,000</u>	<u>211,650</u>	<u>73,650</u>	<u>53.37%</u>
Expenses					
City Manager/City Clerk	722,261	653,641	590,217	(63,424)	-9.70%
Human Resources	532,395	558,269	561,678	3,409	0.61%
Finance/Information Technology	990,255	1,055,988	1,097,894	41,906	3.97%
City Administration	811,236	844,000	859,150	15,150	1.80%
City Owned Property	15,005	6,000	8,000	2,000	33.33%
Bylaw	326,199	308,481	327,802	19,321	6.26%
Parking	36,144	41,300	35,280	(6,020)	-14.58%
	<u>3,433,495</u>	<u>3,467,679</u>	<u>3,480,021</u>	<u>12,342</u>	<u>0.36%</u>
Net Expenses over Revenue	<u>3,237,634</u>	<u>3,329,679</u>	<u>3,268,371</u>	<u>(61,308)</u>	<u>-1.84%</u>

City of Yorkton
Fire Protective Services Net Departmental Expenditures
For the Year Ending December 31, 2021

	Actual 2019	Budget 2020	Budget 2021	\$ Change	% Change
Revenues					
Fire Service Fees	82,170	55,500	55,500	0	0.00%
Fire Service Agreements	320,375	340,000	360,000	20,000	5.88%
	<u>402,545</u>	<u>395,500</u>	<u>415,500</u>	<u>20,000</u>	<u>5.06%</u>
Expenses					
Administration	427,851	428,983	443,302	14,319	3.34%
Prevention & Education	14,242	20,300	20,300	0	0.00%
Operations & Suppression (IAFF)	2,183,652	2,072,842	2,217,374	144,532	6.97%
Training	12,343	39,000	39,000	0	0.00%
Equipment	309,517	302,820	292,820	(10,000)	-3.30%
Hall Maintenance	98,659	88,390	89,490	1,100	1.24%
Emergency Measures	48,878	24,135	24,385	250	1.04%
	<u>3,095,142</u>	<u>2,976,470</u>	<u>3,126,672</u>	<u>150,202</u>	<u>5.05%</u>
Net Expenses over Revenue	<u>2,692,598</u>	<u>2,580,970</u>	<u>2,711,172</u>	<u>130,202</u>	<u>5.04%</u>

**RCMP Protective Services Net Departmental Expenditures
For the Year Ending December 31, 2021**

	Actual 2019	Budget 2020	Budget 2021	\$ Change	% Change
Revenues					
Court fines & criminal record checks	222,471	210,000	220,000	10,000	4.76%
Rent agreement	54,089	61,190	61,197	7	0.01%
Provincial Government funding	330,000	330,000	330,000	0	0.00%
	<u>606,559</u>	<u>601,190</u>	<u>611,197</u>	<u>10,007</u>	<u>1.66%</u>
Expenses					
Administration	1,044,382	880,919	892,432	11,513	1.31%
Federal Contract	3,809,790	4,125,000	4,275,000	150,000	3.64%
	<u>4,854,171</u>	<u>5,005,919</u>	<u>5,167,432</u>	<u>161,513</u>	<u>3.23%</u>
Net Expenses over Revenue	<u>4,247,612</u>	<u>4,404,729</u>	<u>4,556,235</u>	<u>151,506</u>	<u>3.44%</u>

**City of Yorkton
Cemetery Net Departmental Expenditures
For the Year Ending December 31, 2021**

	Actual 2019	Budget 2020	Budget 2021	\$ Change	% Change
Revenues					
Sales, permits & fees	135,824	134,000	155,000	21,000	15.67%
	<u>135,824</u>	<u>134,000</u>	<u>155,000</u>	<u>21,000</u>	<u>15.67%</u>
Expenses					
Salaries & Benefits	77,982	94,000	98,000	4,000	4.26%
Utilities	5,413	4,900	12,300	7,400	151.02%
Maintenance & Equipment	92,868	87,680	89,336	1,656	1.89%
	<u>176,263</u>	<u>186,580</u>	<u>199,636</u>	<u>13,056</u>	<u>7.00%</u>
Net Expenses over Revenue	40,439	52,580	44,636	(7,944)	-15.11%
Transfer to / from Reserve	<u>30,361</u>	<u>0</u>	<u>10,000</u>	<u>10,000</u>	<u>100.00%</u>
	<u><u>70,800</u></u>	<u><u>52,580</u></u>	<u><u>54,636</u></u>	<u><u>2,056</u></u>	<u><u>3.91%</u></u>

**City of Yorkton
Deer Park Net Departmental Expenditures
For the Year Ending December 31, 2021**

	Actual 2019	Budget 2020	Budget 2021	\$ Change	% Change
Revenues					
Fees, season passes & tournaments	449,675	444,200	469,200	25,000	5.63%
Concession commission	2,300	2,500	2,500	0	0.00%
Fleet equipment rental recovery	103,000	103,000	105,000	2,000	1.94%
	<u>554,975</u>	<u>549,700</u>	<u>576,700</u>	<u>27,000</u>	<u>4.91%</u>
Expenses					
Administration	101,697	97,900	107,500	9,600	9.81%
Golf Course	536,385	546,800	566,395	19,595	3.58%
Clubhouse	113,558	57,500	57,500	0	0.00%
Fleet equipment	103,000	103,000	105,000	2,000	1.94%
	<u>854,639</u>	<u>805,200</u>	<u>836,395</u>	<u>31,195</u>	<u>3.87%</u>
Net Expenses over Revenue	<u>299,665</u>	<u>255,500</u>	<u>259,695</u>	<u>4,195</u>	<u>1.64%</u>

**City of Yorkton
Library Net Departmental Expenditures
For the Year Ending December 31, 2021**

	Actual 2019	Budget 2020	Budget 2021	\$ Change	% Change
Revenues					
Rental income	10,713	5,000	2,000	(3,000)	-150.00%
Fees and other revenue	15,877	22,000	25,000	3,000	12.00%
	<u>26,589</u>	<u>27,000</u>	<u>27,000</u>	<u>0</u>	<u>0.00%</u>
Expenses					
Building & maintenance	177,938	171,875	171,875	0	0.00%
Operations	47,768	49,200	49,200	0	0.00%
Regional levy requisition	385,000	385,000	390,000	5,000	1.30%
	<u>610,705</u>	<u>606,075</u>	<u>611,075</u>	<u>5,000</u>	<u>0.82%</u>
Net Expenses over Revenue	<u>584,116</u>	<u>579,075</u>	<u>584,075</u>	<u>5,000</u>	<u>0.86%</u>

City of Yorkton
CDPR Admin & Programing Net Departmental Expenditures
For the Year Ending December 31, 2021

	Actual 2019	Budget 2020	Budget 2021	\$ Change	% Change
Revenues					
Fees	41,913	59,000	62,100	3,100	5.25%
Grant revenue	200,863	227,094	199,794	(27,300)	-12.02%
	<u>242,776</u>	<u>286,094</u>	<u>261,894</u>	<u>(24,200)</u>	<u>-8.46%</u>
Expenses					
Administration	300,422	315,761	327,775	12,014	3.80%
Heritage	28,879	39,166	33,789	(5,377)	-13.73%
Programming	370,689	403,794	374,564	(29,230)	-7.24%
	<u>699,989</u>	<u>758,721</u>	<u>736,128</u>	<u>(22,593)</u>	<u>-2.98%</u>
Net Expenses over Revenue	<u>457,213</u>	<u>472,627</u>	<u>474,234</u>	<u>1,607</u>	<u>0.34%</u>

City of Yorkton
CDPR Facilities Net Departmental Expenditures
For the Year Ending December 31, 2021

	Actual 2019	Budget 2020	Budget 2021	\$ Change	% Change
Revenues					
Godfrey Dean	54,971	47,000	56,800	9,800	20.85%
Kinsmen Arena	199,463	229,500	229,500	0	0.00%
Gloria Hayden	47,622	45,000	45,000	0	0.00%
Tourism	26,076	20,000	24,000	4,000	20.00%
	<u>328,132</u>	<u>341,500</u>	<u>355,300</u>	<u>13,800</u>	<u>4.04%</u>
Expenses					
Godfrey Dean	80,885	78,350	86,850	8,500	10.85%
Kinsmen Arena	301,549	317,900	319,692	1,792	0.56%
Gloria Hayden	121,125	127,530	126,720	(810)	-0.64%
Facility Maintenance	174,886	220,770	224,810	4,040	1.83%
Tourism	35,172	30,100	39,600	9,500	31.56%
	<u>713,617</u>	<u>774,650</u>	<u>797,672</u>	<u>23,022</u>	<u>2.97%</u>
Net Expenses over Revenue	<u><u>385,485</u></u>	<u><u>433,150</u></u>	<u><u>442,372</u></u>	<u><u>9,222</u></u>	<u><u>2.13%</u></u>

City of Yorkton
CDPR Parks Net Departmental Expenditures
For the Year Ending December 31, 2021

	Actual 2019	Budget 2020	Budget 2021	\$ Change	% Change
Revenues					
Parks/Ball Diamonds	75,057	60,500	60,500	0	0.00%
Other outdoor	17,992	13,500	13,500	0	0.00%
	<u>93,049</u>	<u>74,000</u>	<u>74,000</u>	<u>0</u>	<u>0.00%</u>
Expenses					
Administration	367,393	394,200	408,217	14,017	3.56%
Parks maintenance	228,787	180,106	189,184	9,078	5.04%
Grass cutting	294,262	325,300	319,810	(5,490)	-1.69%
Forestry	297,740	284,878	296,176	11,298	3.97%
Soccer fields	17,271	35,100	33,184	(1,916)	-5.46%
Horticultural	92,886	123,900	123,243	(657)	-0.53%
Pest control	27,456	39,200	38,745	(455)	-1.16%
Ball diamonds	139,965	123,800	129,736	5,936	4.79%
Outdoor facilities	85,183	142,500	131,357	(11,143)	-7.82%
	<u>1,550,943</u>	<u>1,648,984</u>	<u>1,669,653</u>	<u>20,669</u>	<u>1.25%</u>
Net Expenses over Revenue	<u>1,457,893</u>	<u>1,574,984</u>	<u>1,595,653</u>	<u>20,669</u>	<u>1.31%</u>

City of Yorkton
CDPR Gallagher Centre Net Departmental Expenditures
For the Year Ending December 31, 2021

	Actual 2019	Budget 2020	Budget 2021	\$ Change	% Change
Revenues					
General fees & commissions	226,014	181,000	293,200	112,200	61.99%
Agri-Pavillion	5,931	15,000	10,000	(5,000)	-33.33%
Ice rentals	280,133	316,500	286,500	(30,000)	-9.48%
Room rentals	43,429	59,000	25,000	(34,000)	-57.63%
Convention centre & concession	425,808	603,000	116,360	(486,640)	-80.70%
Curling rink	39,545	43,000	50,500	7,500	17.44%
Flexi-Hall	134,865	129,000	159,000	30,000	23.26%
Grounds & parking lot	5,720	12,000	10,000	(2,000)	-16.67%
Waterpark	559,789	640,000	318,500	(321,500)	-50.23%
	<u>1,721,233</u>	<u>1,998,500</u>	<u>1,269,060</u>	<u>(729,440)</u>	<u>-36.50%</u>
Expenses					
Administration	446,599	371,850	354,375	(17,475)	-4.70%
Agri-Pavillion	53,008	52,438	51,360	(1,078)	-2.05%
Arena	347,273	385,888	353,290	(32,598)	-8.45%
Building maintenance and utilities	694,392	675,000	681,500	6,500	0.96%
Janitorial	427,830	308,050	305,067	(2,983)	-0.97%
Convention centre & concession	621,603	593,238	153,810	(439,428)	-74.07%
Curling rink	28,790	27,575	27,580	5	0.02%
Flexi-Hall	44,008	43,000	51,010	8,010	18.63%
Grounds & parking lot	75,016	92,163	92,330	168	0.18%
Waterpark	1,373,027	1,365,420	1,044,220	(321,200)	-23.52%
	<u>4,111,546</u>	<u>3,914,620</u>	<u>3,114,542</u>	<u>(800,078)</u>	<u>-20.44%</u>
Net Expenses over Revenue	2,390,313	1,916,120	1,845,482	(70,638)	-3.69%
Transfer (from) to Reserves	32,500	35,000	35,000	0	0.00%
	<u>2,422,813</u>	<u>1,951,120</u>	<u>1,880,482</u>	<u>(70,638)</u>	<u>-3.62%</u>

**City of Yorkton
Transit Net Departmental Expenditures
For the Year Ending December 31, 2021**

	Actual 2019	Budget 2020	Budget 2021	\$ Change	% Change
Revenues					
Grants	54,849	62,000	55,000	(7,000)	-11.29%
Transit	29,130	27,000	34,000	7,000	25.93%
	<u>83,979</u>	<u>89,000</u>	<u>89,000</u>	<u>0</u>	<u>0.00%</u>
Expenses					
Maintenance and Insurance	15,967	15,000	29,000	14,000	93.33%
Transit Contracted Services	410,475	388,000	388,000	0	0.00%
	<u>426,442</u>	<u>403,000</u>	<u>417,000</u>	<u>14,000</u>	<u>3.47%</u>
Net Expenses over Revenue	342,463	314,000	328,000	14,000	4.46%
Transfer to Reserves	<u>17,550</u>	<u>15,000</u>	<u>16,000</u>	<u>1,000</u>	<u>6.67%</u>
	<u><u>360,013</u></u>	<u><u>329,000</u></u>	<u><u>344,000</u></u>	<u><u>15,000</u></u>	<u><u>4.56%</u></u>

City of Yorkton
Engineering & Asset Management Net Departmental Expenditures
For the Year Ending December 31, 2021

	Actual 2019	Budget 2020	Budget 2021	\$ Change	% Change
Revenues					
Fleet Operations	2,053,973	1,550,000	1,608,362	58,362	3.77%
City Hall Rental	402,808	373,730	381,916	8,186	2.19%
	<u>2,456,782</u>	<u>1,923,730</u>	<u>1,990,278</u>	<u>66,548</u>	<u>3.46%</u>
Expenses					
Engineering	720,534	736,016	762,192	26,176	3.56%
Street Lighting	585,971	543,409	549,800	6,391	1.18%
Special Events	25,300	2,324	2,095	(229)	-9.85%
Traffic Control	89,323	80,198	84,440	4,242	5.29%
Fleet Operations	1,084,896	994,257	1,056,623	62,366	6.27%
Workshop	61,576	75,800	75,800	0	0.00%
Facilities	658,178	578,439	581,145	2,706	0.47%
	<u>3,225,779</u>	<u>3,010,443</u>	<u>3,112,095</u>	<u>101,652</u>	<u>3.38%</u>
Net Expenses over Revenue	768,997	1,086,713	1,121,817	35,104	3.23%
Transfer to Reserves	907,501	479,943	475,939	(4,004)	-0.83%
	<u>1,676,498</u>	<u>1,566,656</u>	<u>1,597,756</u>	<u>31,100</u>	<u>1.99%</u>

City of Yorkton
Planning, Building & Development & Airport Net Departmental Expenditures
For the Year Ending December 31, 2021

	Actual 2019	Budget 2020	Budget 2021	\$ Change	% Change
Revenues					
Business Licenses	88,955	95,000	95,000	0	0.00%
Building & Development Permits	67,543	110,000	110,000	0	0.00%
Zoning & Subdivision Fees	520	3,000	3,000	0	0.00%
Airport	131,803	129,869	109,469	(20,400)	-15.71%
	<u>288,820</u>	<u>337,869</u>	<u>317,469</u>	<u>(20,400)</u>	<u>-6.04%</u>
Expenses					
Planning Services	250,544	291,104	299,956	8,852	3.04%
Building Services	164,662	218,226	230,335	12,109	5.55%
Economic Development	321,060	472,931	361,660	(111,271)	-23.53%
Airport	138,693	226,600	226,600	0	0.00%
	<u>874,959</u>	<u>1,208,861</u>	<u>1,118,551</u>	<u>(90,310)</u>	<u>-7.47%</u>
Net Expenses over Revenue	586,138	870,992	801,082	(69,910)	-8.03%
Transfer to Reserves	85,000	(75,000)	45,000	120,000	-160.00%
	<u>671,138</u>	<u>795,992</u>	<u>846,082</u>	<u>50,090</u>	<u>6.29%</u>

City of Yorkton
Public Works Net Departmental Expenditures
For the Year Ending December 31, 2021

	Actual 2019	Budget 2020	Budget 2021	\$ Change	% Change
Revenues					
Urban Connector Grant	189,487	175,000	189,000	14,000	8.00%
Snow Permits	10,521	8,000	7,000	(1,000)	-12.50%
Custom Work	39,255	15,000	15,000	0	0.00%
	<u>239,263</u>	<u>198,000</u>	<u>211,000</u>	<u>13,000</u>	<u>6.57%</u>
Expenses					
Administration	1,014,639	1,041,650	1,088,800	47,150	4.53%
Street Cleaning	132,558	168,000	165,000	(3,000)	-1.79%
Surfaced Streets & Lanes	1,215,691	1,235,300	1,220,800	(14,500)	-1.17%
Gravelled Streets & Lanes	219,447	186,000	193,400	7,400	3.98%
Drainage & Storm Sewer Maintenance	307,860	346,600	343,880	(2,720)	-0.78%
Catch Basin Maintenance	81,200	74,000	73,800	(200)	-0.27%
Inspections	80,728	116,500	238,200	121,700	104.46%
Ice Control	138,087	117,500	115,660	(1,840)	-1.57%
Snow Removal	669,824	634,500	576,900	(57,600)	-9.08%
Sidewalk & Curb Maintenance	379,764	370,500	369,480	(1,020)	-0.28%
Decorative Lighting	14,012	13,500	13,380	(120)	-0.89%
Traffic Control	36,704	46,200	45,792	(408)	-0.88%
Traffic Lines	68,449	70,500	69,880	(620)	-0.88%
Street Sign Maintenance	16,298	23,000	22,800	(200)	-0.87%
Railway & Watershed Levy	41,958	42,500	42,500	0	0.00%
Custom Work	30,652	10,300	10,000	(300)	-2.91%
	<u>4,447,870</u>	<u>4,496,550</u>	<u>4,590,272</u>	<u>93,722</u>	<u>2.08%</u>
Net Expenses over Revenue	4,208,607	4,298,550	4,379,272	80,722	1.88%
Transfer to (from) Reserves	<u>(190,800)</u>	0	0	0	0%
	<u><u>4,017,807</u></u>	<u><u>4,298,550</u></u>	<u><u>4,379,272</u></u>	<u><u>80,722</u></u>	<u><u>1.88%</u></u>

**City of Yorkton
Landfill Net Departmental Expenditures
For the Year Ending December 31, 2021**

	Actual 2019	Budget 2020	Budget 2021	\$ Change	% Change
Revenues					
Fees	2,275,997	1,930,000	2,068,250	138,250	7.16%
	<u>2,275,997</u>	<u>1,930,000</u>	<u>2,068,250</u>	<u>138,250</u>	<u>7.16%</u>
Expenses					
Administration	252,878	283,360	288,267	4,907	1.73%
Waste Disposal Grounds	791,556	988,800	1,070,920	82,120	8.31%
Waste Disposal Gate	71,038	71,700	72,300	600	0.84%
	<u>1,115,472</u>	<u>1,343,860</u>	<u>1,431,487</u>	<u>87,627</u>	<u>6.52%</u>
Net Expenses over Revenue	(1,160,525)	(586,140)	(636,763)	(50,623)	8.64%
Transfer to Reserves	<u>1,160,525</u>	<u>586,140</u>	<u>636,763</u>	<u>50,623</u>	<u>8.64%</u>
	<u><u>(0)</u></u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.00%</u>

City of Yorkton
Residential Garbage Net Departmental Expenditures
For the Year Ending December 31, 2021

	Actual 2019	Budget 2020	Budget 2021	\$ Change	% Change
Revenues					
Residential Fees	911,426	1,020,000	1,034,114	14,114	1.38%
	<u>911,426</u>	<u>1,020,000</u>	<u>1,034,114</u>	<u>14,114</u>	<u>1.38%</u>
Expenses					
Residential Pickup	599,328	630,588	549,736	(80,852)	-12.82%
Tipping Fees	343,000	375,000	393,750	18,750	5.00%
	<u>942,328</u>	<u>1,005,588</u>	<u>943,486</u>	<u>(62,102)</u>	<u>-6.18%</u>
Net Expenses over Revenue	30,901	(14,412)	(90,628)	(76,216)	528.84%
Transfer to Reserves	<u>(30,901)</u>	14,411	90,628	<u>76,217</u>	<u>528.88%</u>
	<u>0</u>	<u>(1)</u>	<u>0</u>	<u>1</u>	<u>0.00%</u>

City of Yorkton
Recycling Net Departmental Expenditures
For the Year Ending December 31, 2021

	Actual 2019	Budget 2020	Budget 2021	\$ Change	% Change
Revenues					
Grants	173,626	191,941	191,941	0	0.00%
Recycling Fees	536,102	536,688	536,688	0	0.00%
	<u>709,728</u>	<u>728,629</u>	<u>728,629</u>	<u>0</u>	<u>0.00%</u>
Expenses					
Recycling Collection	319,745	360,000	365,000	5,000	1.39%
Recycling Processing	244,439	160,000	170,000	10,000	6.25%
	<u>564,184</u>	<u>520,000</u>	<u>535,000</u>	<u>15,000</u>	<u>2.88%</u>
Net Expenses over Revenue	(145,544)	(208,629)	(193,629)	15,000	-7.19%
Transfer to Reserves	145,544	208,629	193,629	(15,001)	-7.19%
	<u>0</u>	<u>1</u>	<u>0</u>	<u>(1)</u>	<u>0.00%</u>

City of Yorkton
Water & Sewer Works Net Departmental Expenditures
For the Year Ending December 31, 2021

	Actual 2019	Budget 2020	Budget 2021	\$ Change	% Change
Revenues					
Sale of Water	8,676,715	8,613,250	9,132,000	518,750	6.02%
Custom Work	121,397	100,000	200,000	100,000	100.00%
Sewer Service / Connection Fees	122,487	72,000	102,000	30,000	41.67%
Yorkville Utility Board Revenue	50,896	50,000	90,000	40,000	80.00%
	<u>8,971,496</u>	<u>8,835,250</u>	<u>9,524,000</u>	<u>688,750</u>	<u>7.80%</u>
Expenses					
Administration	998,460	1,143,505	1,163,239	19,734	1.73%
Water Meters	172,046	188,653	188,020	(633)	-0.34%
Wells	247,493	295,000	294,200	(800)	-0.27%
Aquifer	44,384	31,000	31,000	0	0.00%
Custom Work	(1)	0	0	0	0.00%
Distribution System	177,019	288,377	210,200	(78,177)	-27.11%
Water Breaks	748,313	571,520	694,000	122,480	21.43%
Hydrants	67,540	55,026	56,425	1,399	2.54%
Water Main Replacement	838,856	707,690	709,600	1,910	0.27%
Sewer Main Replacement	10,766	278,187	278,640	453	0.16%
Water Treatment Plant	750,547	892,000	933,960	41,960	4.70%
Water Tower	15,939	15,900	15,900	0	0.00%
Sewer Treatment Plant	1,099,909	1,250,500	1,283,660	33,160	2.65%
Sanitary Sewer Maintenance	275,650	270,035	270,000	(35)	-0.01%
Connections	178,928	165,078	292,680	127,602	77.30%
Interest on Long Term Loans	147,117	116,067	81,963	(34,104)	-29.38%
	<u>5,772,965</u>	<u>6,268,538</u>	<u>6,503,487</u>	<u>234,949</u>	<u>3.75%</u>
Net Expenses over Revenue	(3,198,530)	(2,566,712)	(3,020,513)	(453,801)	17.68%
Long Term Loan Principal Payments	741,000	772,000	803,000	31,000	4.02%
Transfer to Reserves	2,457,529	1,794,712	2,217,513	422,801	23.56%
	<u><u>(1)</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0.00%</u></u>

2021 & 2022 City of Yorkton Capital Budget

2021 Capital Budget Projects Rolled Over

Rollover Projects		2021 Tax Dollars towards Capital Budget							4,390,000
Dept	Project Description	Total Cost	From Reserves	Grants/ Donations	Trade Value	External Loan Proceeds	Other Funds/ Land Sales	Capital Budget	
Administration	Records Retention Software	\$ 50,000	(50,000)					0	
CDPR	Beautification - North Side of Smith Street, Dracup to 7th	\$ 40,000	(40,000)					0	
CDPR	Pathway - Knights of Columbus	\$ 68,000	(68,000)					0	
CDPR	Heritage Heights Park Improvements (transit shelter pad)	\$ 17,541	(17,541)					0	
CDPR	Pathway - Dracup: Collacott Extension	\$ 33,061	(33,061)					0	
CDPR	Pathway - Silver Heights	\$ 167,000	(167,000)					0	
CDPR	Lions Ball Diamond Electrical and Backstop Improvements	\$ 33,000	(33,000)					0	
CDPR	Weinmaster Park Rubber Re-surfacing	\$ 50,000	(50,000)					0	
CDPR	Logan Green Tree Planting Program	\$ 25,000	(25,000)					0	
Deer Park	Deer Park Equipment - Mower	\$ 43,265	(43,265)					0	
Deer Park	Fuel Tank Replacement	\$ 9,000	(9,000)					0	
Deer Park	Deer Park - On-Course Culverts	\$ 18,628	(18,628)					0	
Deer Park	Irrigation Upgrades	\$ 13,978	(13,978)					0	
Ec Dev	Revitalization East, Hwy 9/Broadway - SW/SE Quadrants	\$ 900,000	(750,000)	(150,000)				0	
Engineering	Broadway Street West - Highway #10 Project with Provincial Government	\$ 376,805	(376,805)					0	
Engineering	Rail Line Fencing (Between Skate Park & Western Grocer)	\$ 30,000	(10,000)	(20,000)				0	
Engineering	Paving Gravel Roads - York Road East (Mayhew to Whitesand Drive)	\$ 168,316	(168,316)					0	
Engineering	Paving Highway 9 South Service Road (Humpty's)	\$ 20,595	(20,595)					0	
Engineering	Storm sewer relief line from Whitesand Drive to York Road	\$ 45,722	(45,722)					0	
Engineering	Queen Street/Hwy 9 Signalization Study	\$ 35,100	(35,100)					0	
Engineering	Traffic Signal Pole Replacement Program - Broadway and Myrtle Ave	\$ 350,000	(350,000)					0	
Engineering	King Street/Hwy 9 Intersection Signalization	\$ 1,500,000					(1,500,000)	0	
Engineering	Pedestrian Crossing at West Broadway Tim Horton's	\$ 52,000	(52,000)					0	
Engineering	Timber Bridges Load Ratings	\$ 32,358	(32,358)					0	

2021 Capital Budget Projects Rolled Over (continued)

Rollover Projects		Total Cost	From Reserves	Grants/ Donations	Trade Value	External Loan Proceeds	Other Funds/ Land Sales	Capital Budget
Dept	Project Description							
Enviro Services	SaskAbilities Recycling Centre Upgrades: scale, building, doors, skidsteer, glass crusher	\$ 142,778	(142,778)					0
Facilities	City Hall - Lighting / Council Chambers	\$ 40,213	(40,213)					0
Fire	Equipment - Jaws of Life / SCBA Bottles	\$ 47,000	(47,000)					0
Gallagher Centre	Convention Centre Sound	\$ 39,685	(39,685)					0
Gallagher Centre	South Parking Lot Lighting	\$ 23,000	(23,000)					0
Gallagher Centre	Fire Protection Upgrades	\$ 40,000	(40,000)					0
Gallagher Centre	Waterpark Dehumidification	\$ 600,000	(600,000)					0
Gallagher Centre	Demo Old Office (Beer Gardens Shed)	\$ 15,000	(15,000)					0
Landfill	Master Plan Landfill	\$ 87,836	(87,836)					0
Public Works	City Operations Centre/Fleet Storage Building/Cold Storage Stockpile Site	\$ 17,608,387	(1,157,387)			(14,000,000)		0
Public Works	Dracup North - Pathway/Lights/Landscaping	\$ 158,045				(158,045)		0
Public Works	Darlington/Mayhew Reconstruction	\$ 4,457,290	(1,700,520)			(2,756,770)		0
Transit	Access Transit Bus Replacement	\$ 100,000	(100,000)					0
Waste Water	North Sewer System Upgrades (Storm, Sanitary, Bridges)	\$ 577,427	(577,427)					0
Waste Water	WPCP Down Stream Study/Master Plan	\$ 201,134	(201,134)					0
Water Works	Well 9 & 10 Improvements	\$ 334,621	(334,621)					0
Water Works	Well #16 - purchase of land	\$ 97,755	(97,755)					0
Water Works	New Well #13	\$ 583,200	(583,200)					0
Water Works	Roslyn Ave/Bailey Drive Sewer Replacement	\$ 143,250	(143,250)					0
Water Works	YPUB Sewage Meter	\$ 191,700	(191,700)					0
Water Works	Water Pollution Control Plant Expansion Pre-design (Phase 2/5) <i>Estimated Project Total = \$70,000,000</i>	\$ 300,000	(300,000)					0
Total Rollovers		\$ 29,867,690	(8,831,875)	(170,000)	0	(16,914,815)	(1,500,000)	0

2021 Capital Budget Projects - Approved in 2020

Dept	Project Description	Total Cost	From Reserves	Grants/ Donations	Trade Value	External Loan Proceeds	Other Funds/ Land Sales	2021 Capital Budget
Airport	Airport Runway (internal loan re-payment) <i>Balance Remaining = \$765,093.81</i>	\$ 260,000						260,000
CDPR	Wood Chipper	\$ 55,000	(55,000)					0
CDPR	Outdoor Basketball Courts (Heritage & Knights)	\$ 100,000	(50,000)					50,000
CDPR	Cemetary Building - Interior Finishing Work	\$ 85,000						85,000
CDPR	Library Sewer Line Replacement	\$ 30,000						30,000
CDPR	Godfrey Dean / Gloria Hayden Window Repairs	\$ 40,000	(40,000)					0
CDPR	HVAC Rooftop Replacement Program (Godfrey Dean)	\$ 50,000	(50,000)					0
CDPR	Gloria Hayden Gym Floor and Lines	\$ 25,000						25,000
City Wide	Annual Road Allocation (previously unfunded Dracup)	\$ 1,000,000						1,000,000
Deer Park	Budget for Maintenance Staff Trailer - Reallocated to Mowers	\$ 150,000						150,000
Deer Park	Irrigation	\$ 100,000						100,000
Fleet	Equipment Purchases - Wheel Loader, Street Sweeper, Half Tons, Track Loader, Command Unit, Snow Blade, Utility Van, CSO Vehicle	\$ 1,039,000	(971,000)		(68,000)			0
Gallagher Centre	Grandstand - Reserve Allocation	\$ 39,000						39,000
Public Works	Water Meter Replacement Program	\$ 3,500,000	(3,500,000)					0
Public Works	Residential Reconstruction - Engineering Investigation and Design (Weinmaster)	\$ 150,000						150,000
Public Works	City Operations Centre/Fleet Storage Building/Cold Storage Stockpile Site	\$ 17,608,387	(1,157,387)			(14,000,000)		2,451,000
Water Works	Aquifers (Year 1/3)	\$ 250,000	(250,000)					0
Total Pre-approved 2021		\$ 24,481,387	(6,073,387)	0	(68,000)	(14,000,000)	0	4,340,000

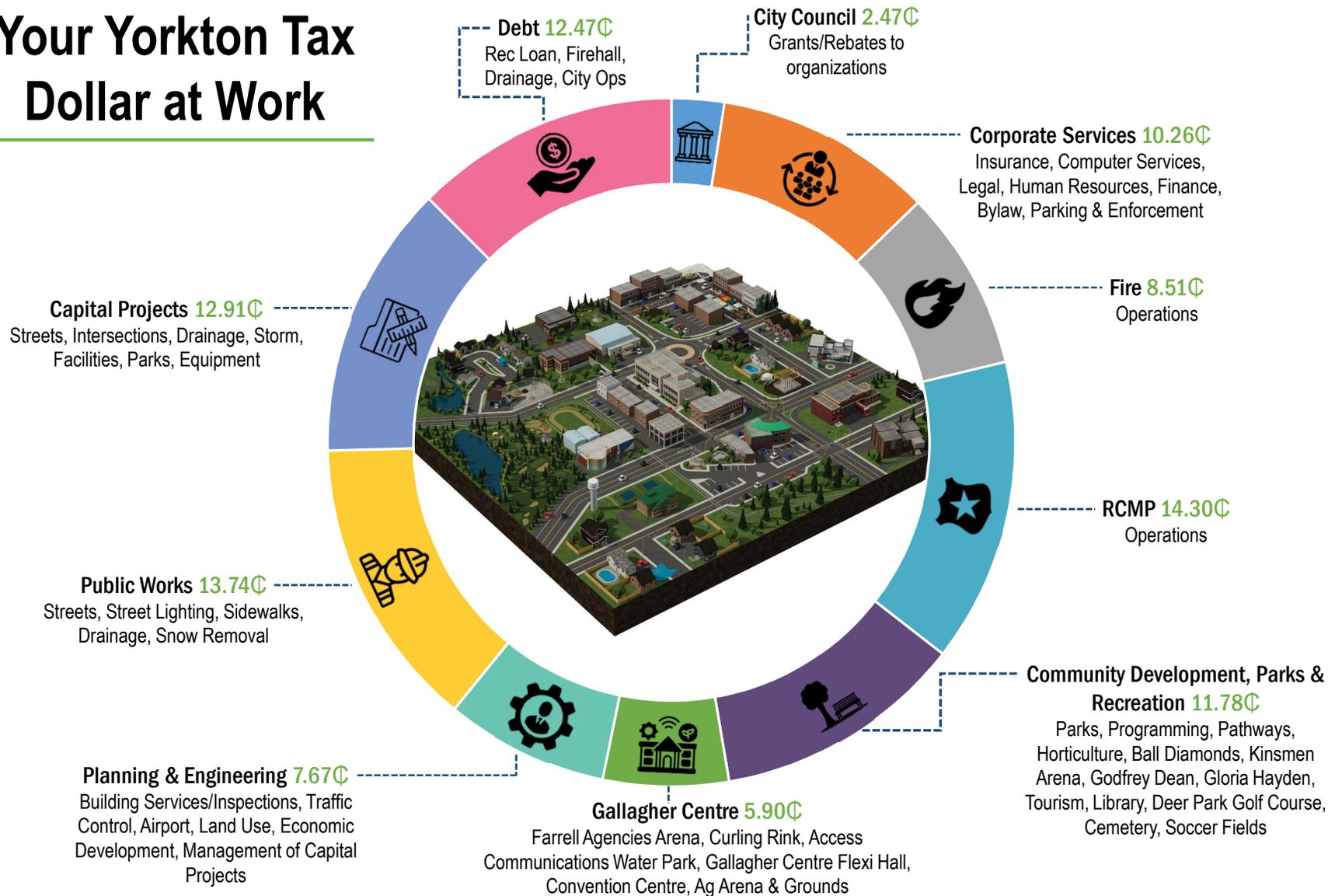
2021 Capital Budget Projects - Additional - Fully Funded

Dept	Project Description	Total Cost	From Reserves	Grants/ Donations	Trade Value	External Loan Proceeds	Other Funds/ Land Sales	Capital Budget
Council	Yorkton Brick Mill - Project Cost Sharing	\$ 300,000	(300,000)					0
CDPR	Logan Green Pathway - King St. to Cemetery (ICIP Application)	\$ 985,000	(177,000)	(808,000)				0
Enviro Services	Sask Abilities Recycling Centre Improvements - Community Recycling/Compost Drop Off Site	\$ 100,000	(100,000)					0
Facilities	City Hall Maintenance - LED lights, washroom taps/sinks, parkade windows	\$ 50,000	(50,000)					0
Finance/IT	Storage Area Network (SAN) Upgrades	\$ 65,000	(65,000)					0
Gallagher Centre	Grandstand Repairs (Cost-shared)	\$ 600,000	(300,000)	(300,000)				0
Landfill	Groundwater Monitoring - 4 new wells	\$ 115,000	(115,000)					0
Landfill	Master Plan - Annual Allocation	\$ 75,000	(75,000)					0
Landfill	Power/Electrical Upgrade for Soil Conditioning Pad	\$ 150,000	(150,000)					0
Water Works	Water Well Improvements #9,#16,#17 (Year 1/2) <i>Estimated Project Total = \$900,000</i>	\$ 450,000	(450,000)					0

2021 Capital Budget Projects - Additional Capital or Borrowing

Dept	Project Description	Total Cost	From Reserves	Grants/ Donations	Trade Value	External Loan Proceeds	Other Funds/ Land Sales	Capital Budget
Deer Park	Clubhouse Design	\$ 185,000					(185,000)	0
Engineering	York Road Reconstruction (Phase 1/11) Victoria Crossing Design/Land <i>Estimated Project Total = \$17,000,000</i>	\$ 521,844				(471,844)		50,000
Total Additions to 2021		\$ 3,596,844	(1,782,000)	(1,108,000)	0	(471,844)	(185,000)	50,000
Total 2021 Capital Budget		\$ 28,078,231	(7,855,387)	(1,108,000)	(68,000)	(14,471,844)	(185,000)	4,390,000

Your Yorkton Tax Dollar at Work



TITLE: 2022 Capital Budget	DATE OF MEETING: March 29, 2021
	REPORT DATE: March 25, 2021
CLEARANCES:	ATTACHMENTS: 1) 2022 Draft Capital Budget
Written by: Ashley Stradeski	Ashley Stradeski
Reviewed by: City Clerk	Jessica Matsalla
Approved by: City Manager	Lonnie Kaal

BACKGROUND

Capital Budget preparations were begun by the individual departments in September and October of last year, with each submitting its potential capital projects for amalgamation and review. These were compiled, analyzed and weighted for priority through our cooperative process over October and November, and initially brought before Council at the Committee of the Whole meetings on December 7, 2020, and January 18, 2021 to present, discuss, and to seek direction from Council.

Long-term and short term priorities were discussed, and from this we bring forth the proposed 2022 Capital Budget for consideration.

It is important for the City to plan its capital budgets in advance, as project sizes and costs require funding and design to be carefully planned out, with often months of work on engineering and design leading up to the project.

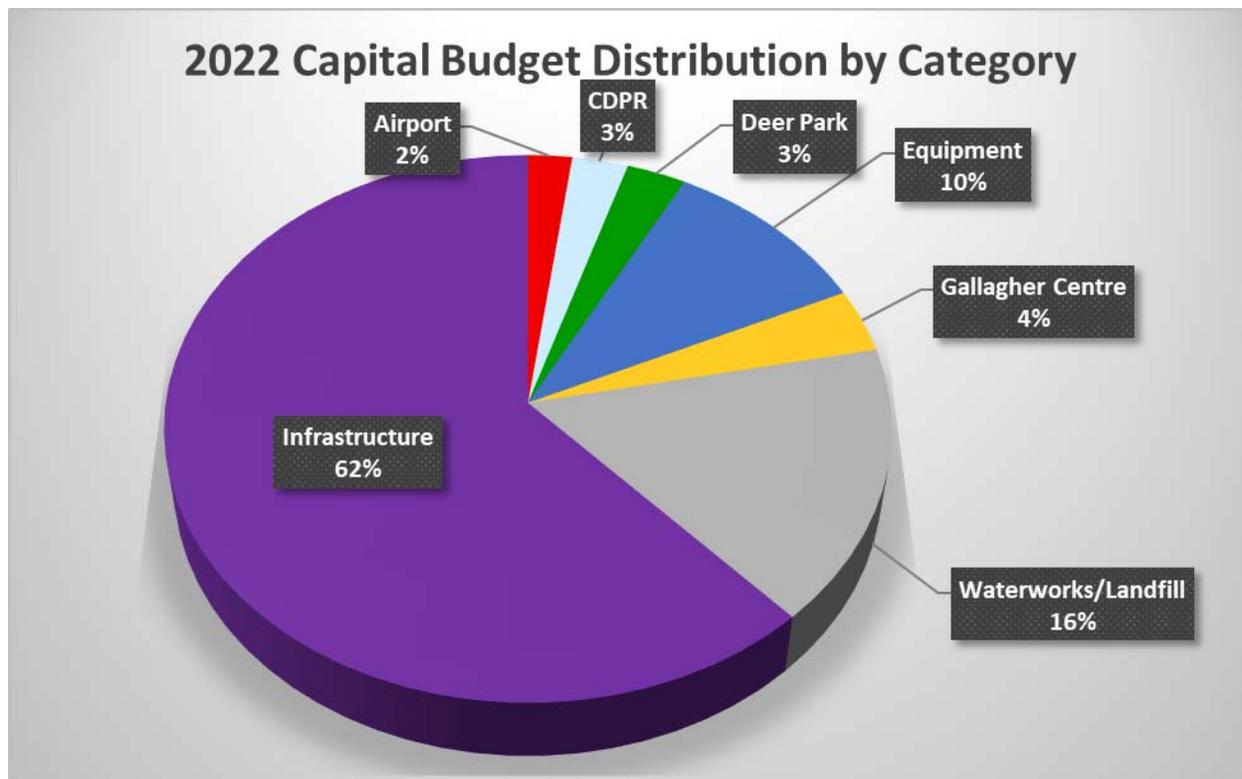
DISCUSSION

2022 Capital Budget

Attachment 1 to this report contains the proposed 2022 Capital Budget for Council’s consideration.

This 2022 capital budget includes spending of \$4,640,000 which is an increase over 2021’s of \$250,000 or a roughly 1% increase to taxation added to the budget in 2022. This will allow more funds to go to infrastructure on an annual basis beginning in 2022, providing \$2.5 million over 10 years.

The projects included are broken down into project type as follows:



As can be seen from the chart, the vast majority of spending will be in Infrastructure.

Some of the infrastructure projects included in this are:

- Gladstone Avenue Improvements
- Smith Street Improvements – Design
- Ball Road Paving
- York Road Reconstruction

I'm pleased to announce that in 2022, the City will begin design towards reconstruction of York Road, with construction set to begin in 2023. There will be two or three years of construction possible on this project. Funding for this project will include \$2.5 million annually out of our capital budgets for the next several years, as the project far exceeds a single year's capital budget. Funding also comes in partnership with the Province via the Urban Highway Connector Program, which will be funding a significant portion of the roadway costs. Various utility lines, storm sewer and drainage work will also take place as part of the project, as it is not efficient to dig up newly constructed roadways in the near future to perform this work then. This will also connect the Victoria drainage ditch to the newly finished North Sanitary Sewer Outfall, which was completed last year.

The next biggest "slice of the pie" goes to Waterworks and Landfill, with upgrades and work including:

- Landfill Operational Master Plan – Regional Landfill
- Ground Water Resource Investigation – Aquifers
- Water Well Improvements
- Water Pollution Control Plant – Design

These are all ongoing projects that often require years of planning and projecting out what our water usage, requirements, and Landfill needs could be out into the distant future.

Equipment purchases include a replacement wheel loader, backhoe, an Access Transit bus, as well as replacement of a fire engine.

Included in the capital budget are also numerous smaller upgrades to various parks and buildings including the roof at the Gallagher Centre. Deer Park will also be receiving some attention with its mower fleet, irrigation & cart paths.

FINANCIAL IMPLICATIONS

As mentioned previously, this 2022 Capital Budget would require a 1% increase in taxation in 2022 for application towards this budget.

The effect this would have on the average homeowner is in the range of about \$15-\$25 per year, while providing the City with an additional \$250,000 to allocate to the Capital Budget on an annual basis.

COMMUNICATIONS

Typically with our budgets, Council has directed Administration to post the budgets and the budget reports in their entirety to the City's website for public review prior to adopting.

This was done for the 2021 Operating & Capital Budgets.

With regards to our 2022 Capital Budget, as it is a stand-alone budget (not attached to an operating budget) and due to the fact that if approved it would be posted to the website for public review for the remainder of the year, Administration is comfortable recommending that if Council is ready to adopt this budget they could do so now. As the budget will be posted 9 months prior to 2022, that would allow plenty of time for feedback and discussion while allowing Administration to begin planning and preliminary design on some of the larger projects, namely York Road.

OPTIONS

1. That Council adopt the 2022 Capital Budget as presented.
2. That Council direct Administration to publish the 2022 Capital Budget report in its entirety on the City's website for public review, and further that Administration bring a subsequent budget report to the April 26, 2021 Council Meeting for adoption.
3. Other direction as Council deems appropriate.

RECOMMENDATION

That Council adopt the 2022 Capital Budget as presented.

2022 Capital Budget Projects Proposed

Attachment 1

Dept	Project Description	Total Cost	From Reserves	Grants/ Donations	Trade Value	External Loan Proceeds	Other Funds/ Land Sales	2021 Capital Budget	2022 Capital Budget
Airport	Airport Runway (internal loan re-payment) <i>Balance Remaining = \$505,093.81</i>	\$ 260,000							260,000
CDPR	Neighbourhood Parks Reserve	\$ 100,000							100,000
CDPR	Cemetery Concrete Runners	\$ 55,000							55,000
CDPR	Waterloo Park Pathway	\$ 100,000							100,000
CDPR	Godfrey Dean - Roof Inspection & Repair	\$ 50,000	(50,000)						0
CDPR	HVAC Rooftop Replacement Program (GHCC)	\$ 25,000	(25,000)						0
Deer Park	Equipment Purchases - mowers	\$ 200,000	(200,000)						0
Deer Park	Irrigation & Drainage	\$ 100,000							100,000
Deer Park	Cart Paths	\$ 50,000							50,000
Engineering	York Road Reconstruction (Phase 2/11) Victoria Crossing Construction <i>Estimated Project Total = \$17,000,000</i>	\$ 3,582,000				(2,358,200)			1,223,800
Engineering	York Road Reconstruction (Phase 3/11) Road Reconstruction Detailed Design <i>Estimated Project Total = \$17,000,000</i>	\$ 335,000							335,000
Engineering	Ball Road - Paving	\$ 926,000					(926,000)		0
Engineering	Ball Road - Water/Sewer Main Replacements	\$ 629,000	(629,000)						0
Engineering	Faded Signs Replacement - various	\$ 166,200							166,200
Fleet	Equipment Purchases - Wheel Loader, half tons,	\$ 648,000	(594,000)		(54,000)				0
Fire	Urban Interface (Pumper) Vehicle Replacement	\$ 500,000	(500,000)						0
Gallagher Centre	Flat Roof Replacement	\$ 400,000							400,000
Gallagher Centre	Building Management System Upgrade	\$ 30,000	(30,000)						0
Gallagher Centre	Waterpark Ladies Changeroom	\$ 20,000	(20,000)						0
Landfill	Master Plan - Annual Allocation	\$ 75,000	(75,000)						0
Public Works	Annual Road Allocation (Darlington / Mayhew / York)	\$ 1,550,000							1,550,000
Public Works	Smith Street Improvements: Design - Myrtle to 7th Ave <i>Estimated Project Total = \$3,500,000</i>	\$ 150,000							150,000
Public Works	Gladstone Avenue Improvements:	\$ 150,000							150,000
Transit	Access Bus	\$ 100,000	(45,000)				(55,000)		0
Water Works	Ground Water Resource Investigation Aquifers (Year 2/3) <i>Estimated Project Total = \$875,000</i>	\$ 250,000	(250,000)						0
Water Works	Water Well Improvements #9,#16,#17 (Year 2/2) <i>Estimated Project Total = \$900,000</i>	\$ 450,000	(450,000)						0
Water Works	Water Pollution Control Plant Preliminary Design (Phase 3/5) <i>Estimated Project Total = \$70,000,000</i>	\$ 1,200,000	(1,200,000)						0
Total 2022 Capital Budget		\$ 12,101,200	(4,068,000)	0	(54,000)	(2,358,200)	(981,000)	0	4,640,000